YWCA Saskatoon Inc.

Financial Statements
June 30, 2021

Independent auditor's report

To the Board of Directors of YWCA Saskatoon Inc.

Our opinion

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of YWCA Saskatoon Inc. (the Organization) as at June 30, 2021 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

What we have audited
The Organization's financial statements comprise:

- the statement of financial position as at June 30, 2021;
- the statement of operations for the year then ended;
- the statement of changes in net assets for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, which include significant accounting policies and other explanatory information.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence
We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

Other information

Management is responsible for the other information. The other information comprises the annual report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

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In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

PricewaterhouseCoopers LLP

Chartered Professional Accountants

Saskatoon, Saskatchewan
September 17, 2021

YWCA Saskatoon Inc.

Statement of Financial Position

As at June 30, 2021

	Operating Fund $	Capital Fund $	Endowment Fund $	CMHC Fund $	Guild Fund $	Interfund eliminations $	2021 Total $	2020 Total $
Assets								
Current assets								
Cash and cash equivalents	1,650,751	191,072	-	-	15,503	-	1,857,326	758,220
Investments (note 3)	-	-	-	-	-	-	-	392,007
Accounts receivable	111,493	-	-	-	5,325	-	116,818	261,704
Interfund balances	291,058	-	(56)	-	-	(291,002)	-	-
Prepaid expenses	7,959	-	-	-	639	-	8,598	16,817
	2,061,261	191,072	(56)	-	21,467	(291,002)	1,982,742	1,428,748
Investments (note 3)	130,967	738,875	693,979	-	80,781	-	1,644,602	1,358,073
Planned giving	-	-	869	-	-	-	869	7,465
Tangible capital assets (note 4)	146,416	2,706,080	-	-	33,526	-	2,886,022	3,020,318
	2,338,644	3,636,027	694,792	-	135,774	(291,002)	6,514,235	5,814,604
Liabilities								
Current liabilities								
Accounts payable and accruals	114,300	13,420	-	-	632	-	128,352	133,893
Wages and benefits payable	235,784	-	-	-	883	-	236,667	238,853
Unearned program revenue (note 5)	492,559	-	-	-	-	-	492,559	435,421
Designated donations	131,578	-	-	-	-	-	131,578	100,759
Interfund balances	-	291,002	-	-	-	(291,002)	-	-
Current portion of capital lease	14,684	-	-	-	-	-	14,684	13,257
	988,905	304,422	-	-	1,515	(291,002)	1,003,840	922,183
Capital lease	5,238	-	-	-	-	-	5,238	19,922
	994,143	304,422	-	-	1,515	(291,002)	1,009,078	942,105
Net Assets								
Externally restricted	-	-	694,792	-	-	-	694,792	629,292
Internally restricted – Reserves	885,577	625,525	-	-	-	-	1,511,102	719,651
Internally restricted – Invested in tangible capital assets	126,494	2,706,080	-	-	33,526	-	2,866,100	2,987,139
Unrestricted	332,430	-	-	-	100,733	-	433,163	536,417
	1,344,501	3,331,605	694,792	-	134,259	-	5,505,157	4,872,499
	2,338,644	3,636,027	694,792	-	135,774	(291,002)	6,514,235	5,814,604

Commitments (note 9)
Economic dependence (note 10)

The accompanying notes are an integral part of these financial statements.

YWCA Saskatoon Inc.

Statement of Operations

For the year ended June 30, 2021

	Operating Fund $	Capital Fund $	Endowment Fund $	CMHC Fund $	Guild Fund $	Interfund eliminations $	2021 Total $	2020 Total $
Revenue								
Government contracted programs (note 6)	2,990,970	-	-	-	-	-	2,990,970	2,602,715
Fee for service	830,858	-	-	-	-	-	830,858	961,304
Fund development	696,545	10,000	-	-	-	-	706,545	320,814
Grants (note 7)	317,497	-	-	-	-	-	317,497	197,734
Canada Emergency Wage Subsidy (note 12)	316,043	-	-	-	-	-	316,043	360,930
Facilities rental (note 8)	231,412	-	-	-	-	-	231,412	243,977
Investment income	19,462	113,206	67,131	-	575	-	200,374	16,354
Sale of donated goods	-	-	-	-	117,478	-	117,478	123,823
Gain on sale of asset	79,958	-	-	-	-	-	79,958	-
Other income	12,220	-	-	-	-	-	12,220	45,588
	5,494,965	123,206	67,131	-	118,053	-	5,803,355	4,873,239
Expenses								
Salaries and benefits (note 12)	3,422,450	-	-	-	35,926	-	3,458,376	3,401,608
Building occupancy and equipment (note 8)	570,554	-	-	-	69,562	-	640,116	605,370
Office and administration	374,480	-	1,631	-	4,549	-	380,660	333,094
Program costs	342,239	-	-	-	-	-	342,239	270,075
Amortization of tangible capital assets	21,035	137,069	-	-	4,887	-	162,991	179,925
Marketing and communications	80,512	-	-	-	-	-	80,512	128,899
Pandemic costs (note 12)	57,656	-	-	-	-	-	57,656	60,750
National allocation	48,147	-	-	-	-	-	48,147	37,772
	4,917,073	137,069	1,631	-	114,924	-	5,170,697	5,017,493
Excess (deficiency) of revenue over expenses	577,892	(13,863)	65,500	-	3,129	-	632,658	(144,254)

The accompanying notes are an integral part of these financial statements.

YWCA Saskatoon Inc.

Statement of Changes in Net Assets

For the year ended June 30, 2021

	Operating Fund $	Capital Fund $	Endowment Fund $	CMHC Fund $	Guild Fund $	Interfund eliminations $	2021 Total $	2020 Total $
Net assets – Beginning of the year	664,889	3,255,770	629,292	186,248	136,300	-	4,872,499	5,016,753
Excess (deficiency) of revenue over expenses	577,892	(13,863)	65,500	-	3,129	-	632,658	(144,254)
Transfers from:								
Operating Fund	10,302	100,000	-	-	-	-	110,302	6,000
Guild Fund	-	-	-	-	(5,170)	-	(5,170)	-
CMHC Fund	-	-	-	(186,248)	-	-	(186,248)	-
Transfers to:								
Operating Fund	191,418	-	-	-	-	-	191,418	-
Capital Fund	(100,000)	(10,302)	-	-	-	-	(110,302)	(6,000)
Net assets – End of the year	1,344,501	3,331,605	694,792	-	134,259	-	5,505,157	4,872,499
Net assets are comprised of the following								
Externally restricted	-	-	694,792	-	-	-	694,792	629,292
Internally restricted – Reserves	885,577	625,525	-	-	-	-	1,511,102	719,651
Internally restricted – Invested in tangible capital assets	126,494	2,706,080	-	-	33,526	-	2,866,100	2,987,139
Unrestricted	332,430	-	-	-	100,733	-	433,163	536,417
	1,344,501	3,331,605	694,792	-	134,259	-	5,505,157	4,872,499

The accompanying notes are an integral part of these financial statements.

YWCA Saskatoon Inc.

Statement of Cash Flows

For the year ended June 30, 2021

	Operating Fund $	Capital Fund $	Endowment Fund $	CMHC Fund $	Guild Fund $	2021 Total $	2020 Total $
Cash provided by (used in)							
Operating activities							
Excess (deficiency) of revenue over expenses	577,892	(13,863)	65,500	-	3,129	632,658	(144,254)
Items not affecting cash							
Amortization of tangible capital assets	21,035	137,069	-	-	4,887	162,991	179,925
Gain on sale of asset	(79,958)	-	-	-	-	(79,958)	-
Interfund transfers	101,720	89,698	-	(186,248)	(5,170)	-	-
	620,689	212,904	65,500	(186,248)	2,846	715,691	35,671
Net changes in non-cash working capital items							
Accounts receivable	146,516	-	-	-	(1,631)	144,885	(131,047)
Interfund balances	20,368	(100,000)	1,632	78,000	-	-	-
Prepaid expenses	8,219	-	-	-	-	8,219	1,742
Accounts payable and accruals	(18,697)	13,420	-	-	(264)	(5,541)	(43,605)
Wages and benefits payable	(1,774)	-	-	-	(412)	(2,186)	67,146
Unearned program revenue	57,138	-	-	-	-	57,138	63,667
Designated donations	30,820	-	-	-	-	30,820	54,238
Planned giving	-	-	6,595	-	-	6,595	1,661
	863,279	126,324	73,727	(108,248)	539	955,621	49,473
Investing activities							
Redemption (purchase) of investments – net	311,203	(140,667)	(102,048)	32,564	4,425	105,477	92,368
Proceeds from sale of asset	79,958	-	-	-	-	79,958	
Purchase of tangible capital assets	(15,575)	(13,118)	-	-	-	(28,693)	(20,228)
	375,586	(153,785)	(102,048)	32,564	4,425	156,742	72,140
Financing activities							
Repayment of term debt	-	-	-	-	-	-	(49,989)
Repayment of capital lease	(13,257)	-	-	-	-	(13,257)	(11,969)
	(13,257)	-	-	-	-	(13,257)	(61,958)
Change in cash and cash equivalents during the year	1,225,608	(27,461)	(28,321)	(75,684)	4,964	1,099,106	59,655
Cash and cash equivalents – Beginning of year	425,143	218,533	28,321	75,684	10,539	758,220	698,565
Cash and cash equivalents – End of year	1,650,751	191,072	-	-	15,503	1,857,326	758,220
Cash and cash equivalents consist of							
Cash	1,383,363	-	-	-	15,503	1,398,866	304,188
Redeemable guaranteed investment certificates and term deposits	267,388	191,072	-	-	-	458,460	454,032
	1,650,751	191,072	-	-	15,503	1,857,326	758,220

The accompanying notes are an integral part of these financial statements.

1 Nature of operations

YWCA Saskatoon Inc. (YWCA Saskatoon) is incorporated as a non-profit corporation in the province of Saskatchewan and has served the community of Saskatoon since 1911. YWCA Saskatoon is a charitable organization under the Income Tax Act (Canada) and as such is exempt from taxes and can issue donation receipts for income tax purposes if it maintains this status.

2 Significant accounting policies

These financial statements are prepared in accordance with Part III – Accounting Standards for Not-for-Profit Organizations of the Chartered Professional Accountants of Canada (CPA Canada) Handbook – Accounting, which sets out generally accepted accounting principles for not-for-profit organizations in Canada and includes the significant accounting policies summarized below.

Cash and cash equivalents

Unrestricted and restricted investments are included in cash and cash equivalents when they represent balances held in investment savings accounts, are redeemable or have terms to maturity of three months or less.

Investments

Investments are recorded at fair value for those with prices quoted in an active market and cost less impairment for those that are not quoted in an active market. Investments held in externally restricted funds and for purposes of internally restricted reserves are classified as current assets only when they have terms to maturity of less than 12 months.

Tangible capital assets

Purchased tangible capital assets are recorded at cost. Contributed tangible capital assets are recorded at fair value at the date of contribution. Tangible capital assets are amortized on a straight-line basis over their estimated useful lives using the following rates:

Building	2%
Computer equipment	30%
Furniture and equipment	8%
Leasehold improvements	10%

Amortization is not taken until the tangible capital asset is ready for use. When it is determined that a tangible capital asset no longer has any long-term service potential to YWCA Saskatoon, the excess of its net carrying amount over any residual value is recognized as an expense in the statement of operations. Writedowns are not reversed.

Revenue recognition

YWCA Saskatoon follows the restricted fund method of accounting for contributions. The Operating Fund includes YWCA Saskatoon's services, all unrestricted contributions and restricted contributions for which there is no restricted fund. Contributions that are provided specifically for the purpose of the CMHC, Capital or Guild funds are reported directly in those restricted funds as revenue when received or receivable. Endowment contributions are included as revenue of the Endowment Fund. The net investment income and investment gains and losses on disposal of these assets are reported in the related fund. Fee for service and other revenue are recognized as the services are performed and collection is reasonably assured.

Fund accounting

The accounts of YWCA Saskatoon are maintained in accordance with the principles of fund accounting. Resources are classified for accounting purposes into funds according to the activity or objective specified by outside restrictions or determinations made by the Board of Directors. For financial reporting purposes, accounts with similar characteristics have been combined into the following major funds:

- **Operating Fund**

  The Operating Fund includes the revenue, expenses, assets and liabilities pertaining to the general operations of YWCA Saskatoon. Internally restricted reserves are funds to be used for future program development. These funds have been set aside specifically for new program initiatives.

- **Capital Fund**

  The Capital Fund is internally restricted and includes the tangible capital assets and related term debt. Purchases of tangible capital assets in this fund are financed by donations, grants and mortgage proceeds. Included in Capital Fund expenses are charges for interest on the term debt and amortization on the tangible capital assets.

- **Endowment Fund**

  The Endowment Fund is a special purpose reserve created by specified donations. Usage of these funds is externally restricted and governed by a trust agreement. Earnings related to cash and investments of the Endowment Fund are recorded as an addition to the fund, with the stipulation that up to 90% of investment earnings in a year may be transferred to the Operating Fund.

- **CMHC Fund**

  The CMHC Fund was established as a condition of the CMHC mortgage. This restricted fund accumulates earnings related to cash and investments of the CMHC Fund. A specified amount must be transferred to this fund each year. Expenditures for replacement of assets of the residence are recorded as tangible capital assets of the Capital Fund and as a transfer of net assets from the CMHC Fund to the Capital Fund.

- **Guild Fund**

  The Guild Fund is internally restricted and reports the operations of the YWCA Opportunity Shop. Revenue from the sale of donated goods as well as income from investments are recorded in this fund as are expenses related to the operations of the Opportunity Shop. Transfers from the Guild Fund to the Operating Fund are subject to the approval of the YWCA Guild.

Government assistance

YWCA Saskatoon recognizes government assistance as revenue in the period in which it is received or receivable. Any liability to repay government assistance is recognized in the period in which conditions arise to cause the government assistance to be repayable.

Contributed materials and services

Contributed materials and services are recognized in the financial statements when their fair value can be reasonably determined, and they are used in the normal course of the organization's operations and would otherwise have been purchased.

Use of estimates

The preparation of financial statements in accordance with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Amortization is based on the estimated useful lives of tangible capital assets. Accrued liabilities are based on estimates of amounts owing at year-end for which invoices have not been received. Revenue from government contracted programs and grants are recorded as earned and deferred based on management's understanding of the terms and conditions that apply to the funding agreements entered into by YWCA Saskatoon. These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in the statement of operations in the period in which they become known.

Financial instruments

The YWCA Saskatoon recognizes its financial instruments when it becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value, including financial assets and liabilities originated and issued in a related party transaction with management. Financial assets and liabilities originated and issued in all other related party transactions are initially measured at their carrying or exchange amount.

YWCA Saskatoon subsequently measures investments quoted in an active market at fair value. Fair value is determined by published price quotations. Investments not quoted in an active market are subsequently measured at cost less impairment. All other financial assets and liabilities are subsequently measured at amortized cost.

Transaction costs and financing fees directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in the statement of operations in the current period. Conversely, transaction costs and financing fees are added to the carrying amount of those financial instruments subsequently measured at amortized cost or cost.

Financial asset impairment

YWCA Saskatoon groups assets for impairment testing when available, when information is not enough to permit identification of each individually impaired financial asset in the group, there are numerous assets affected by the same factors and when no asset is individually significant. Management considers whether the issuer is having significant financial difficulty and whether there has been a breach in contract, such as a default or delinquency in interest or principal payments, in determining whether objective evidence of impairment exists.

When there is an indication of impairment, YWCA Saskatoon determines whether it has resulted in a significant adverse change in the expected timing or amount of future cash flows during the year. If so, YWCA Saskatoon reduces the carrying amount of any impaired financial assets to the highest of the present value of cash flows expected to be generated by holding the assets, the amount that could be realized by selling the assets and the amount expected to be realized by exercising any rights to collateral held against those asses. Any impairment that is not considered temporary is included in the statement of operations.

YWCA Saskatoon reverses impairment losses on financial assets when there is a decrease in impairment and the decrease can be objectively related to an event occurring after the impairment loss was recognized. The amount of the reversal is recognized in the statement of operations in the year the reversal occurs.

3 Investments

	Operating Fund $	Capital Fund $	Endowment Fund $	CMHC Fund $	Guild Fund $	2021 Total $	2020 Total $
Fixed income	37,028	280,094	288,515	-	80,781	686,418	702,421
Equities	43,608	329,865	321,721	-	-	695,194	545,170
Guaranteed investment certificates	300,708	191,072	-	-	-	491,780	846,039
Mutual funds and other	17,011	128,916	83,743	-	-	229,670	110,482
	398,355	929,947	693,979	-	80,781	2,103,062	2,204,112
Less: Current portion	-	-	-	-	-	-	392,007
Less: Cash equivalents	267,388	191,072	-	-	-	458,460	454,032
	130,967	738,875	693,979	-	80,781	1,644,602	1,358,073

4 Tangible capital assets

			2021	2020
	Cost $	Accumulated amortization $	Net book value $	Net book value $
Operating Fund				
Computer equipment	14,525	4,738	9,787	8,231
Furniture and equipment	274,528	176,070	98,458	105,472
Equipment under capital lease	50,895	12,724	38,171	38,171
	339,948	193,532	146,416	151,874
Capital Fund				
Building	6,394,860	3,713,572	2,681,288	2,809,184
Furniture and equipment	705,662	680,871	24,791	20,846
Computer equipment	149,920	149,920	-	-
Land	1	-	1	1
	7,250,443	4,544,363	2,706,080	2,830,031
Guild Fund				
Leasehold improvements	53,074	19,548	33,526	38,413
	7,643,465	4,757,443	2,886,022	3,020,318

The amortization recognized in the financial statements during the year ended June 30, 2021 was $21,035 (2020 – $35,186) in the Operating Fund, $137,069 (2020 – $139,853) in the Capital Fund and $4,887 (2020 – $4,886) in the Guild Fund, for total amortization during the year ended June 30, 2021 of $162,991 (2020 – $179,925).

5 Unearned program revenue

Unearned program revenue represents unspent resources received in the current year, restricted for specific programs that will be undertaken in the next fiscal year.

	July 1, 2020 $	Received 2021 $	Recognized 2021 $	June 30, 2021 $
Community safety and well-being	-	452,437	227,775	224,662
Employment and learning	179,149	961,335	1,135,900	4,584
Fitness on 25	38,443	10,808	19,137	30,114
Child development centre	31,753	81,850	19,990	93,613
Other programs	186,076	213,528	260,018	139,586
	435,421	1,719,958	1,662,820	492,559

6 Government contracted programs

	2021 $	2020 $
Ministry of Immigration and Career Training	1,213,450	1,173,954
Ministry of Justice	894,291	868,174
Ministry of Social Services	359,261	366,583
Ministry of Education	322,915	194,004
Saskatchewan Health Authority	194,812	-
Government of Canada	6,241	-
	2,990,970	2,602,715

7 Grants

	2021 $	2020 $
Women's Shelters of Canada	129,269	37,558
United Way	48,837	32,130
Other grants and donations	34,783	69,988
City of Saskatoon	31,000	31,000
Saskatoon Community Foundation	31,000	-
Saskatoon Housing Initiatives Partnership	24,286	21,286
CMHC	14,000	-
Community Initiatives Fund	4,322	5,772
	317,497	197,734

8 Related party transactions

YWCA Saskatoon is a member of the Saskatoon Community Services Village Inc. (the Village), which was incorporated pursuant to the Non-Profit Corporations Act of Saskatchewan. The Village owns a building that, together with leased premises, houses six community service agencies. Along with other members of the Village, YWCA Saskatoon is committed to bearing its proportionate share of certain potential operating deficiencies of the Village. YWCA Saskatoon is one of the six partner agencies that have legal and fiduciary responsibility for the Village.

During the year, YWCA Saskatoon earned revenue related to the provision of shared services to the Village of $115,617 (2020 – $113,762) and incurred lease expenditures of $102,780 (2020 – $105,413).

9 Commitments

YWCA Saskatoon has entered into lease agreements with the Village expiring October 31, 2022. As part of the agreements, YWCA Saskatoon leases 1,572 square feet as of September 1, 2021 (prior to September 1, 2021 – 4,196 square feet) within the Village building, while the Village leases 3,730 square feet within the YWCA Saskatoon building (ending July 31, 2021). Through this arrangement, the YWCA Saskatoon (in common with the other Village service agencies) also gains access to common area facilities of the Village. YWCA Saskatoon incurred lease payments during the year ended June 30, 2021 in the amount of $102,780 (2020 – $105,413).

10 Economic dependence

YWCA Saskatoon has multiple ongoing contracts with the Government of Saskatchewan. While these are separate contracts with various departments of the Government of Saskatchewan, when taken as a whole these contracts represent 54% (2020 – 55%) of YWCA Saskatoon's total operating fund revenue.

11 Financial instruments and risk management

All significant financial assets, financial liabilities and equity instruments of YWCA Saskatoon are either recognized or disclosed in the financial statements together with other information relevant for making a reasonable assessment of future cash flows, interest rate risk and credit risk. YWCA Saskatoon's financial instruments consist of cash and cash equivalents, accounts receivable, investments, accounts payable and accrued liabilities and term debt.

YWCA Saskatoon, as part of its operations, has established the risk management objective of preserving the value of its financial instruments to ensure that they can be used in support of YWCA Saskatoon's purpose.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in interest rates. YWCA Saskatoon is exposed to interest rate risk through its investments in fixed income instruments and its term debt. The risk is minimized due to the short terms to maturity of the investments held. Term deposits included in cash and cash equivalents are redeemable and mature within the next three months.

Credit concentration

Accounts receivable potentially subject YWCA Saskatoon to concentrations of credit risk. YWCA Saskatoon believes that there is minimal risk associated with the collection of these amounts. YWCA Saskatoon does not have significant exposure to any individual customer.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in raising funds to meet commitments associated with financial instruments. YWCA Saskatoon's approach to managing liquidity risk is to ensure that it has sufficient cash flows to fund its operations and meet its obligations when due, under both normal and stressed conditions. YWCA Saskatoon does not consider itself to have significant exposure to liquidity risk.

YWCA Saskatoon has access to an operating line of credit with Affinity Credit Union with a maximum limit of $150,000. The balance outstanding of as at June 30, 2021 was $nil (2020 – $nil).

Market risk and other price risk

Market risk and other price risk are the risk that the value of a financial instrument will fluctuate as the result of changes in market price. YWCA Saskatoon's investments are subject to market risk and YWCA Saskatoon mitigates this risk by using professional investment management services.

YWCA Saskatoon is also exposed to both cash flow risk and price risk through its investments, including investments in debt instruments. YWCA Saskatoon mitigates this risk by maintaining a diverse portfolio.

12 COVID-19 pandemic

Management has assessed the financial impact of COVID-19 as at June 30, 2021, including the collectibility of receivables, assessment of provisions and contingent liabilities, timing of revenue recognition and changes to operations. Management did not identify any impact to its financial statements as at June 30, 2021. The amount of the Canada Emergency Wage Subsidy received during the year ended June 30, 2021 of $316,043 (2020 – $360,930), as well as incremental costs directly related to the pandemic of $57,656 (2020 – $60,750), are disclosed on the statement of operations.

Although public health restrictions have resulted in YWCA Saskatoon having to transition to remote working arrangements, there is no significant impact anticipated with respect to its ability to continue to deliver on its core initiatives. The long-term impact of the pandemic on YWCA Saskatoon and the economy is not yet known and information surrounding the global economic impact of COVID-19 and the estimated length of the pandemic continues to evolve. Future impacts of the pandemic may have a financial effect on YWCA Saskatoon's future revenue and operating results. It is not possible to estimate any results of future financial impacts of COVID-19 on YWCA Saskatoon subsequent to June 30, 2021.